It's My Life:
Self-Directed Social Explorations

Program Manual

TABLE OF CONTENTS

Introduction
Mental Health America ................................................................. 1
Purpose of Program .................................................................... 2

Outcomes and Documented Results
Personal Outcome Measures (POM) ............................................. 4
Guided Journal ........................................................................... 5
Satisfaction Survey ....................................................................... 9
Hospitalization Rates ................................................................. 10

Program Process
Life Coach Requirements ............................................................ 11
   Peer Support
   Life Coaching
   Motivational Interviewing
   Effective Listening
   Psychiatric Rehabilitation

Recruitment of Participants .......................................................... 21

Enrollment Process ....................................................................... 22

Duties of the Program Director
Provide Supervision for Life Coach Team ..................................... 24
Provide Support for Life Coaches .................................................. 25
Approve Participants’ Monthly Social Spending Plans ..................... 26
Duties of the Life Coach
Conduct Exercises to Facilitate Accomplishment of Goals ___________________ 27
Accompany Participants to Social Activities ________________________________ 51
Encourage Participants to Socialize With Others __________________________ 52

Participant Rights and Responsibilities
Privacy and Confidentiality _____________________________________________ 53
Informed Consent __________________________________________________________________ 54
Ongoing Participation Requirements _________________________________________ 55
  Regular Meetings with the Life Coach  
  Journaling  
  Proper Use of Monthly Stipend

Program Participant Handbook ____________________________________________ 57
  Introduction to IML ____________________________________________________ 57
  Life Coach Biographies _________________________________________________ 57
  Personal Information and Consent Form ___________________________________ 58
  Social Assessment Evaluation ____________________________________________ 59
  Social Goal Establishment ______________________________________________ 60
  Quarterly Goal Accomplishment Plan ______________________________________ 61
  Social Spending Plan ____________________________________________________ 62
  Budget Tracking Sheet __________________________________________________ 63
  Guided Journal _________________________________________________________ 64
  HIPAA Compliant Authorization Form _______________________________________ 65
  Photograph Release Form ________________________________________________ 66
  Special Evaluation (Grievance) Form _______________________________________ 67
  Exit Interview Form _____________________________________________________ 68

Ending Participation
Graduation from Program ________________________________________________ 69
Early Discharge from Program
  Voluntary Withdrawal __________________________________________________ 70
  Involuntary Dismissal ___________________________________________________ 70
  Exit Interview _________________________________________________________ 71

Life Coach Guidelines
Boundaries ______________________________________________________________ 73
Burnout and Compassion Fatigue __________________________________________ 74
Transference and Countertransference ______________________________________ 79
Self-Disclosure __________________________________________________________ 82
It’s My Life: Self-Directed Social Explorations
Program Manual

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Mental Health America 2015
Introduction

Mental Health America (MHA)

Mental Health America is the nation’s oldest advocacy organization addressing the full spectrum of mental health and substance use conditions and the profound impact they have on public health and our society. MHA was established by former psychiatric patient Clifford W. Beers. During his stays in public and private institutions, Beers witnessed and was subjected to horrible abuse. From these experiences, Beers set into motion a reform movement that took shape as Mental Health America. In all of our work, we focus on: prevention for all; early identification and intervention for those at risk; integrated health and behavioral health care for those who need it; and recovery as a goal. Formed in 1909, MHA has an established record of effective national and grassroots advocacy and achievement. With our 228 affiliates in 41 states, we are a potent voice for healthy communities throughout the nation. The National Headquarters for MHA successfully launched the It’s My Life ~ Social Explorations Program in the Northern Virginia area.
Introduction

Purpose of Program

The purpose of the It’s My Life Program is to improve the lives of people living with Serious Mental Illness (SMI). It is a highly innovative intervention that combines the two evidence based practices of Peer Support and Psychiatric Rehabilitation and the best practice Self-Directed Care into an integrated skill and support strategy that is specifically constructed to help people with SMI build networks of friends and intimate relationships. Success in this area is a major breakthrough for some of the most isolated, misunderstood members of communities. As an essential aspect of recovery, people with SMI need to be included in their communities as more than just residents. Social exclusion, isolation, and poverty exacerbate disability and are associated with ill health and premature death (Wilkinson, R., Marmot, M., 2003).

The pilot program was done with people living with schizophrenia or schizoaffective disorder. It is well documented that individuals with these disorders have the most difficulty making friends and participating in the social life of their communities. The It’s My Life Program is designed to help to build networks of friends and intimate relationships, thus creating a strong social support system. This in turn helps the Participant to become active members of the community and feel less isolated which also helps to increase self-esteem and self-worth to improve overall social functioning. The increase of overall physical health has shown to decrease the need for hospitalization as well as avoiding premature death. Studies have shown that those who live with Serious Mental Illness die 10 to 25 years earlier than the general population. Ultimately, the Program assists the Participant to set and reach social and personal goals that may include going back to school, finding a volunteer position, or even employment.
Another essential element to the It’s My Life ~ Social Explorations Program is that it is kept completely non-clinical. All clinical language was taken out except for diagnosis and hospitalization history. The Life Coaches use of everyday language leads to increased trust with the participants. It was made very clear from the start that the Program was all about Peer Support and not the traditional doctor/patient relationship. This puts the Participants at ease.
Outcomes and Documented Results

Personal Outcome Measures (POM)

Using the Personal Outcome Measurement (POM) Survey tool, Participants are interviewed before enrollment and quarterly thereafter. It is conducted as a guided discussion. Through a detailed process the survey follows 21 quality of life indicators. Each is scored as present (1) or not present (0). For the purpose of evaluating this program we focus on thirteen of the indicators.

<table>
<thead>
<tr>
<th>Question Number</th>
<th>Initial Score (%)</th>
<th>Final Score (%)</th>
<th>Change % Points</th>
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<td>75%</td>
<td>50%</td>
</tr>
<tr>
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<td>63%</td>
<td>63%</td>
</tr>
<tr>
<td>21</td>
<td>75%</td>
<td>88%</td>
<td>13%</td>
</tr>
</tbody>
</table>

*According to participants, setting their own goals in this program made them realize how many of their other goals were set for them.
Outcomes and Documented Results

Guided Journals

The guided journal’s purpose is to provide insight about how participants feel on a day to day basis including social experiences and skills learned or utilized. Participants are to journal weekly and the Life Coach will collect, copy, and return them on a weekly or biweekly basis in order to continue to collect the $60 per month stipend, participants are required to complete the weekly journal of what they did that week and how they felt about it. In addition to a summary of their week, the journal has probing questions that are intended to get at how these social interactions are helping the participants and any other potential issues that they may be having with themselves or the program. From the journal, it can be determined if the program has an effect on someone’s overall wellbeing and if supporting social involvement as a form of service is something worth paying more attention to.

From the participants that kept a journal for a significant period of time, there are some general observations that can be made about the It’s My Life ~ Social Explorations program. First of all, participants generally tend to feel good about getting out of the house and interacting with others, even when they weren’t particularly excited about doing it in the first place.

“I felt very happy about all these happy events, but a little bit sad how that they were all over.”

“I feel better when I stay busy.”
This same feeling became an ongoing trend with almost all of the participants once they found a hobby they liked or met with a friend whose company they enjoyed. On the other hand, when plans fell through, participants tended to feel disappointed and depressed about it. Although this didn’t happen very often, when it did, there was always a reported feeling of disappointment, a clear indication of the benefits of participating in the social life of the community.

Another observation that was made from the journal entries was that the participants’ chosen activities often seemed to increase their overall self-confidence. Since people with SMI often will not voluntarily involve themselves in a new hobby or social situation, this program assists them in going outside of their comfort zone to become more connected to the outside world. When they realize that they are more than capable of learning new skills and responding appropriately to social stimuli, they have a boost in self-confidence that encourages them to pursue further social interaction. One participant even commented,

“I felt good about pushing myself to go to ballet class. It made me feel assertive.”

This not only shows that she eventually enjoyed the class, but also that simply the act of going was enough to boost her confidence. Another participant wrote,

“On Tues Feb 4 met w/ Shavonne to budget for goals and show her what I had accomplished. Brought tears to her eyes-I felt very special.”

The participant was not only rewarded by her accomplishments, but also on the positive emotional impact she had on her Life Coach.
“Went out to dinner & ice cream w/ Shavonne. Had a good time. She is so nice to talk to. It really helps me. I hope it helps her too.”

A direct consequence of participants actively improving their social networks has been that they are learning about themselves which, in turn, provides them the opportunity to better themselves. For example, one participant went out to restaurants with different friends each week of her journaling. Each week, she would write about what she enjoyed and what she would like to do differently the next time. As the journals progress, it is evident that she is learning from mistakes and becoming much more comfortable engaging in appropriate restaurant conversation. By about the tenth week of journaling, she wrote,

“I was able to have a free flowing conversation that was effortless and was able to relax & enjoy myself.”

“I learned to only talk about positive things when having fun.”

With each entry, she seemed to be getting better at getting her voice down to an appropriate volume, engaging in two-way conversations, talking about appropriate subjects in public, and ultimately enjoying the experience. Another participant had a very similar experience.

“I used to be very quiet with people, but now I am more talkative.”

The program afforded another participant the ability to be able to dine at a restaurant.
“I was deprived of the opportunity to eat in restaurant for almost 13 years. So this program is like a revival to me.”

The changes you can see throughout the weeks of journaling are very clearly beneficial and quite significant to each participant. Not only do they learn about themselves, but most participants report leaving the house more and feeling less lonely in the later journals than in the earlier ones. This is most likely due to the fact that they are expanding their social networks and feeling confident enough in their social skills to be more outgoing.

“I am coping better than I used to.”

“I enjoyed being with friends whom I can really talk with. We are on the same wavelength.”

Overall, the program has improved the quality of life of the participants that are actively involved. Those who clearly need and want the help seem to be benefitting the most, while those who may already have friends are learning new social skills and broadening their horizons by learning to befriend people outside of the consumer community. Through the Guided Journals it is quite evident that there is huge potential to improve lives and teach new skills.
Outcomes and Documented Results

Satisfaction Surveys

Satisfaction surveys were mailed out to each member of the program with a postage-paid return mail envelope, and were returned anonymously. The surveys were developed in partnership with the program members. Seventeen people completed the survey. Ninety-five percent of respondents rated their satisfaction with the program with the highest rating.

<table>
<thead>
<tr>
<th>For the following statements, please check the box that best reflects how you feel.</th>
<th>Definitely Agree</th>
<th>Somewhat Agree</th>
<th>Somewhat Disagree</th>
<th>Definitely Disagree</th>
</tr>
</thead>
<tbody>
<tr>
<td>My Coach is willing and able to meet me where I choose</td>
<td>15</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>My Coach has explained to me how they can and cannot assist me</td>
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<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>When I need help I know who I can call to get support</td>
<td>17</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>I feel respected and listened to by my coach</td>
<td>15</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>The money for the program is assisting me to reach my social goals</td>
<td>15</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>My coach works in partnership with me to reach my social goals</td>
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<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>I am satisfied with the help I have received from my coach</td>
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<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>The services I have received have helped me reach my social goals</td>
<td>15</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>My coach is sensitive to my cultural and ethnic background</td>
<td>17</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>I think my coach supports my well being</td>
<td>17</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Overall I feel that my social life is getting better because of the program</td>
<td>16</td>
<td>1</td>
<td>0</td>
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</tbody>
</table>
Outcomes and Documented Results

Hospitalization Rates

In the two years prior to entering the It’s My Life Program participants had experienced a total of fifteen hospitalizations. In the 19 months of activities one member has experienced a single hospitalization. Hospitalization history is reported by each participant and additional hospitalizations (if any) are recorded for the duration of enrollment.
Program Process

Life Coach Requirements

The program staff consists of people who have experience with the issues of living with severe mental illness, and who are Certified Mental Health Peer Support Specialists. Peer Support Specialists are guided by a professional code of ethics rooted firmly in the Recovery model. More than anything else, a Peer Support Specialist is a good listening ear who asks the question, “What happened to you?” instead of the question “What’s wrong with you?” They are trained to understand the six stages of change, the key concepts of Mary Ellen Copeland’s Wellness Recovery Action Plan, active listening, and how to maintain professional boundaries. This training is essential when it comes to working in the field.

The importance of Peer Support cannot be overstated. Peer Support Specialists are very effective because they have been down the recovery path before. Peers are on an equal level with those that they serve. This is very different than the doctor/patient roles that participants may be used to. This builds a bond of trust and understanding that is mostly unspoken between the peers. There is a high degree of empathy which is unknown in the traditional doctor/patient relationship. By the use of self-disclosure, the Peer Support Specialist breaks down barriers that may have seemed insurmountable. Peer Support Specialists emphasize again and again that recovery is not only possible, but highly probable. The Peer Support Specialist is a role model for the recovery process.

The Peer Support Specialist will be cross trained as in Life Coaching by reading, Becoming a Professional Life Coach: Lessons from the Institute of Life
Coach Training by Patrick William and Diane Menendez and passing a test on the material. A Life Coach helps to guide Participants to discover their own answers. They also assist to identify challenges and work in partnership to turn them into victories. The Life Coach challenges thought/behavior patterns and provides accountability. Life Coaching is a profession that is profoundly different from consulting, mentoring, advice, therapy, or counseling. Life coaching draws upon a variety of tools and techniques from other disciplines such as sociology, psychology, positive adult development, and career counseling with an aim towards helping people identify and achieve personal goals. The coaching process addresses specific personal projects, general conditions and transitions in the Participant's personal and social life, relationships or profession by examining what is going on right now, discovering what their obstacles or challenges might be, and choosing a course of action to make their life be what they want it to be.

Life Coaching is a designed alliance between coach and participant where the coaching relationship continually gives all the power back to the participant. A Life Coach believes that you know the answers to every question or challenge you may have in your life, even if those answers appear to be obscured, concealed or hidden inside. The Life Coaches need to be trained in Effective Listening and Motivational Interviewing. There are also numerous videos on YouTube to see how Life Coaching works with real participants.

A pre-requisite of a Life Coach is the ability to use the techniques of Motivational Interviewing. It is defined as “A person-centered, goal-oriented approach for facilitating change through exploring and resolving ambivalence.” The three main goals of Motivational Interviewing are to facilitate fully informed, deeply thought
out, internally motivated choices, not to change behavior…… though one may indeed see changes in behavior. (Resnicow, et al., 2002)

Acceptance and compassion are at the heart of Motivational Interviewing. Direct persuasion is not effective to resolve ambivalence or promote change. Therefore, the Life Coach should use a primarily “guiding” approach. The Stages of Change provide the frame for Motivational Interviewing conversations.

- Pre-contemplation: No problem and/or no interest in change
- Contemplation: Might be a problem; might consider change
- Preparation: Definitely a problem; getting ready to change
- Action: Actively working on changing, even if slowly
- Maintenance: Has achieved stability, and is trying to maintain

![The Stages of Change Model]
Participant may be at any stage of the change model at the enrollment point of the program. During the pre-contemplation stage, Participants will often fall into Status Quo Talk (often mistaken as “resistance”) which is really just one side of the ambivalence they are experiencing. It is important for the Life Coach to remember that Participants are not being “resistant” if they don’t feel there is a problem. The discord in this stage is from not being on the same wavelength. The Life Coach can address this by getting in sync with the participant, recognizing and respecting their current position. The goal is to move from Status Quo Talk toward Change Talk. The concept of Change Talk is two-fold and can be understood using the acronym DARN CAT. The parts of Change Talk conversations are explained with the acronym OARS.

❖ Part 1 of Change Talk is Preparatory:
  Desire
  Ability
  Reasons
  Need

❖ Part 2 of Change Talk is Mobilizing:
  Commitment
  Activation
  Taking Steps
Change Talk Conversations include:

- Open-ended questions
- Affirmations
- Reflections
- Summaries

To help initiate or accelerate this transition, the Life Coach needs to help participants identify the discrepancies between their behaviors and values or beliefs. This is done through giving information and guidance by evoking thought, providing information in synchrony with the Participant’s needs and evoking feedback. Using development-based motivations, not fear-based motivation, Life Coaches will help Participants move toward what they want instead of what they no longer want.

Engaging is the Relational Foundation of Motivational Interviewing in which a collaborative process of finding a mutually agreeable direction fosters growth and a sense of empowerment. Life Coaches are to assist the Participant in recognizing and honoring their growth, being cautious not to seem manipulative or disingenuous. Motivational Interviewing is a way of practicing kindness with skill.

Life Coaching and Motivational Interviewing require effective listening with a good coach spending more time listening than talking. When engaged in everyday conversation, it is very easy to become distracted with our own thoughts and opinions. However, when coaching, the meeting time belongs to the participants and therefore the Life Coach must put their own agenda, opinions, and judgments aside.
When the Life Coach is listening effectively they are:

1) Focused on the participant and are not distracted by their own opinions, judgments or feelings

2) Showing the participant you are listening by utilizing the following Active Listening Techniques:

- **Signaling** - When coaching it is important that not only listen to the Participant but also make certain the Participant knows they are really being listened to and knows that their Life Coach is seeking to understand them.
  
  ‘Yes’, ‘right’, ‘OK’ ‘ah ha’, etc.
  
  These short interjections are great for making unobtrusive signals that you are listening and if used at the right time will not interrupt the participant’s train of thought

- **Reflecting back words, thoughts and feelings** – The Life Coach reflects back the words, thoughts and feelings of the Participant, subtly emphasizing their own words e.g. ‘so, you say you want to make some big changes?’ or ‘you sound as if you are really excited…’

- **Respond with affirmations** - Using affirmations such as ‘it sounds like you handled that well’ or ‘it seems like you’ve made tremendous progress’ is a great way to bolster the self-esteem of Participants and is a great way to keep Participants with a positive
frame of mind whilst really showing they are being listened to understood.

- Ask relevant questions - Coaching questions should not be a series of pre-planned questions, instead, intuitively asked based on the Participant’s responses. The Participant will know their Coach is listening to them when they are asked questions that relate to what they have been saying.

- Clarification - Asking clarifying questions is one the more active listening techniques. e.g. ‘you mentioned earlier that your priority was your family, now you have mentioned that your career is the most important thing…which is more of a priority right now?’

- Summarizing - Every now and again, providing a brief summary of what has been said serves as a useful check that the Life Coach has heard and understood the Participant correctly.

- Eye contact – It is important not to stare at Participants, but having eye contact indicates listening. If taking notes, be sure not to let this intrude on looking at the Participant throughout the entire meeting.

- Positive facial expressions - Smiling, looks of empathy, etc. are all ways of naturally responding to Participants will indicate true listening. Avoid expressions which might indicate judgment, such as raised eye-brows or shaking of the head.
Nodding - A slight nod of the head is great for showing that the Life Coach has heard and understood the Participant.

Body posture - Leaning slightly towards the Participant and an open posture (arms open as opposed to folded) indicate you are open to and interested in what they are saying.

3) Listening to understand the Participant; not just to the words being said but also for their feelings, emotions and even for what is not being said verbally.

4) Giving the space to the Participant to talk freely and explore without fear of judgment or interruption.

5) Aware of the Participant’s wants and needs so intuitively know what questions to ask.

In addition, trainees are to read the text book from Boston University called Psychiatric Rehabilitation by William Anthony, Mikal Cohen, Marianne Farkas and Cheryl Gagne. Psychiatric Rehabilitation emphasizes that recovery is possible and highly probable. It is Person-Centered and strength-based. Psychiatric Rehabilitation stresses the Recovery Model vs. the Medical Model. It is suggested that the Life Coach watch the series of videos on Psychiatric Rehabilitation on YouTube from the Center for Psychiatric Rehabilitation of Boston University. The goal of psychiatric rehabilitation is to help individuals with persistent and serious mental illness to develop the emotional, social and intellectual skills needed to live, learn and work in the community with the least amount of professional support. Although psychiatric rehabilitation does not deny the existence or the impact of
mental illness, rehabilitation practice has changed the perception of this illness. Enabling persons with persistent and serious mental illness to live a “normal” life in the community causes a shift away from a focus on an illness model towards a model of recovery and wellness. Therefore, other outcome measures apart from clinical conditions become relevant. Especially social role functioning (including social relationships, work and leisure as well as quality of life and family burden) is of major interest for individuals with Serious Mental Illness (SMI) living in the community. Psychiatric rehabilitation focuses on helping individuals develop skills and access resources needed to increase their capacity to be successful and satisfied in the living, working, learning, and social environments of their choice.

The Life Coaches will teach and support people with SMI to build healthy, lasting relationships. Employing a unique Social Self-Directed Care (SSDC) framework in which Participants retain control of life decisions, this unique combination of techniques can be anecdotally helpful in other contexts. “Self-direction is a concept in the recovery process which treats individuals as capable of determining their own purposes, and achieving their own goals” (Florida SDC Operational Policies & Procedures, 2007). The intent is to provide a breakthrough for people with SMI by helping them build networks of supportive and sustainable relationships that will increase overall health and life quality while reducing crisis events and hospitalizations.

Life Coaches offer support and encouragement while helping participants to discover new ways to achieve objectives. Life Coaching is compassionate, creative and speaks to the heart and soul. Because of this, participants are able to connect with what is most important and make choices from love rather than fear. It is a support system with one goal in mind: improving quality of life. Life
Coaches question, reflect, clarify and challenge participants into progress. The Life Coach, having compassion, becomes the mirror and sounding board for the participants. While providing different perspectives through conversations in areas defined by the participants as important in their life, the Life Coach offers new choices about taking powerful actions which move them forward with velocity in reaching their goals.

Together, the participants and Life Coaches work to tailor coaching efforts to address needs out of the belief that everyone has the right to live a healthy, functional, happy and productive life as they define it. The coaching process addresses specific personal programs, personal successes, general conditions and transitions in the Participant's personal life and roles by examining what is going on right now, discovering what the obstacles or challenges might be, and choosing a course of action to make their life what they want it to be. Life Coaching can be a transformative process for personal awareness, discovery and growth. The Life Coaches are there to help take aspects of what is holding an individual down, holding an individual back, standing in their way, creating fear, indecision, insecurity, anxiety, and work to break through them in steps.
Program Process

Recruitment of Participants

Participants may hear of the program via their therapist, or a flyer. Brochures will be distributed through local community behavioral centers, drop-in centers, clubhouses, and community centers for recruitment. The criterion for acceptance is they must be over 18, competent to sign forms for agreement to participate complete HIPPA Release form (optional), and actively engaged in mental health treatment. They also must be competent to manage their own finances and complete exercises and journals to participate. In addition they must be able to budget the $60 stipend and keep records and receipts of how the money was spent.

However they hear of it, they contact the service provider via phone or email and anyone on the team who is reached will tell a little of the program and inform them that they need to set up an initial meeting to complete an initial Personal Outcome Measures interview.
Program Process

Enrollment Process

Potential enrollees contact the providing agency to express interest. As soon as possible a date is set for the interview with the Program Director to go through the Personal Outcome Measures. The Personal Outcome Measures (POM) tool developed by The Council for Quality and Leadership will be augmented by weekly guided journals to document social activities, connections, and their thoughts and feelings about their increased social involvement. (Visit http://www.c-q-l.org/the-cql-difference/personal-outcome-measures for additional information about the POM tool.) POM assesses quality of life in 21 domains. Each domain is individually anchored and goal attainment quantitatively measured against this personal baseline. Data collected from the Guided Journals will document frequency of social activities and density of social network. At the sixth month of services each Participant will be interviewed using the POM tool, to evaluate progress and to refine service delivery. Exit POM interviews will be conducted as individuals “graduate” out of the program. Guided journals and POM interviews will be conducted for each Participant. An anonymous satisfaction survey will be completed at the six month mark and again at the end of the program. The general expectation is for increased quality of life measures when compared to baseline interviews and previous hospitalizations.

The Program Director may decide at that point or they may consult with the Life Coaches if this person would be a good fit. At times a person might actually be doing too well on their own to be accepted as this Program is geared to help those that need the most help at this time. Once it has been determined acceptable, they
will be informed and the team of Life Coaches will meet the person so they can decide which Life Coach they would like.

During this initial meeting with the Life Coaches, the Program Participant Handbook is introduced and discussed and the Information and Consent form is filled out. The person does not need to decide at this time who they may want, but after the meeting and reading the bios a decision is made. Also, during this process, many more details of the program are explained.

The Life Coach meets with Participant on a weekly/biweekly basis. They will teach the Participant how the program works and answer any questions as they come up. It is important the Participant understands what the Life Coach can and cannot do. They will engage in friendly conversation and effective listening to determine and discuss the three social goals of the Participant. All social activities must go back to the three social goals made. These social goals can change over time, even on a monthly basis, especially once these goals are met. Social activities for the upcoming month will be determined.

Here are some examples of social goals: 1. Get out of the house more often, 2. Make new friends, and 3. Start a new hobby. Some examples of social activities to meet these goals could be: Go out to the movies with a friend, getting involved with a Meet-up group, and attend a drawing class sponsored by the Park Authority.
Program Process

Duties of the Program Director

Provide Supervision for Life Coach Team

Supervision is critical in this program in that not only does a professional need to oversee the program but also in the sense that supervising a peer specialist is different than other behavioral health positions. A peer specialist is able to work with an individual in a relationship that is based on having experienced similar issues in their own lives. Standard clinical boundaries frequently don’t apply, and Clinical Supervisors and other staff, especially those who lack peer experience, may have expectations that are not compatible with the peer’s role.

While clinical supervision can be highly beneficial in maintaining high standards of care, it is critical that the Program Director understand recovery and the unique skills and assets provided by peer workers. Another peer in recovery who meets the state or funder’s standards to provide supervision is a good choice for Program Director in supervising the Life Coaches.

Clinical supervision should include issues of job role clarification, performance, confidentiality, disclosure, working with other staff, boundaries and others as they arise. Effective supervision should be strengths based and should focus on skills and professional development. Jorgenson, J., (2014)

In many settings administrative supervision may be necessary separate from clinical supervision. This may involve the setting of work duties, time
management, administrative record keeping, and human resources roles including benefits management and complaints and grievances. As in any HR department, administrative supervision should be aware of reasonable accommodation needs and standards. It should support ongoing education and training, particularly when required for recertification or job requirements. Jorgenson, J., (2014)

Supervision is also important because it provides an avenue to monitor for and address instances of vicarious trauma, compassion fatigue or burnout. It should be comprehensive, regularly scheduled, and meaningful to the person being supervised.

**Provide Support for Life Coaches**

Supervisors should schedule regular meetings with the individual and should be accessible to them for consultation at all times during the work day, when possible. Having appropriate support available is critical in peer support because Life Coaches are peers working their own recovery with day-to-day and job issues while still providing support to Participants.

Life Coaches may also benefit from regular debriefing, especially after experiencing a critical or traumatic event. Additionally, it has been demonstrated that the most effective ways to reduce the risk of negative impact on the Life Coach’s own recovery are to implement changes at systemic and organizational levels by balancing workloads, giving staff more control over their schedules, establishing supportive teams, limiting exposure to trauma and providing additional training. Life Coaches should
also be permitted and encouraged to take reasonable time of to recover from job-related stress. If available, Life Coaches may also want to take part in activities or meetings offered by peer support organizations that are specifically designed for providers of peer support. Overall, it is the responsibility of the organization operating the program to provide the much-needed support to each of their Life Coaches.

As Director, it is vital to be supportive when Life Coaches are experiencing difficulties with a particular participant or vice versa. The Program Director also responds to all Special Evaluation (Grievance) Forms available to participants in their Handbook. The Director should also be available to assist if participants call or email expressing concerns about their Life Coach or the It’s My Life Program.

**Approve Participant’s Monthly Social Spending Plans**

The Program Director also has the responsibility of reviewing each Participant’s spending. This includes verifying the social goals chosen by the Participant, assuring that the action/spending plans relate directly to the accepted social goals and spending is recorded appropriately on the Monthly Budget Tracking Sheet found in the Participant Handbook with proper documentation (receipts) attached.
Program Process

Duties of the Life Coach

Conduct Exercises to Facilitate Accomplishment of Goals

The Life Coach will teach skills and lead the Participant through exercises to assist in accomplishing goals. There are many exercises that can be helpful in dealing with discomfort or anxiety that may accompany social situations. These emotion regulation skills, along with various social skills, will strengthen the Participant’s interaction with self and others. Emotion Regulation is a broad set of skills and abilities that help keep the emotional system healthy and functioning. Good emotion regulation includes the ability to:

- Recognize that you are having an emotional response.
- Understand what the emotional response is.
- Accept your emotional responses rather than reject them or react to them with fear.
- Access strategies that allow you to reduce the intensity of the emotion when needed.
- Engage in goal-directed behavior when upset.
- Control impulsive behaviors when upset.

By practicing these techniques, Participants will be better equipped to handle the challenges of change. Other skills are necessary for positive social interaction and effective communication. Additional information for teaching these skills can be found in the Appendix of this manual. Examples of these techniques are:
**Affirmations** – the use of short positive statements to target specific subconscious beliefs and undermine negative beliefs. The Participant will reappraise self-talk and cognitive distortions. Positive affirmations begin to replace harmful, dysfunctional, self-destructive thought patterns with self-nurturing beliefs.

**Cognitive Restructuring** - Cognitive restructuring, also called cognitive reframing, is a behavioral technique associated with cognitive therapy.

"Cognitive restructuring involves learning how to think differently, to change fundamental ‘faulty thinking,’ and replace it with more rational, realistic, and perhaps positive thinking," says Sally R. Connolly, LCSW, a clinical social worker, therapist, and co-founder of [https://www.CounselingRelationshipsOnline.com](https://www.CounselingRelationshipsOnline.com), an online counseling service.

"Much of the research finds that cognitive-behavioral therapy is the most successful form of therapy for dealing with problems of anxiety or depression," says Connolly. "When people are able to change their thinking, they can approach their daily lives and problems with much more energy and confidence."

Cognitive restructuring was developed by psychologist Albert Ellis in the mid-1950s, based on the earlier work of others, and it's a core component in Cognitive Behavioral Therapy (CBT). You can use CBT to control and change negative thoughts, which are sometimes linked with damaging behaviors.
To use cognitive restructuring, work through the following process:

- Calm yourself.
- Write down the situation that triggered the negative thoughts.
- Identify the moods that you felt in the situation.
- Write down the automatic thoughts you experienced when you felt the mood. The most significant of these are your "hot thoughts."
- Identify the evidence that supports these hot thoughts.
- Identify the evidence that contradicts the hot thoughts.
- Now, identify fair, balanced thoughts about the situation.
- Finally, observe your mood now, and decide on your next steps.

Go through this process when you experience a negative mood or when you feel fear, apprehension, or anxiety about a person or event.

**Deep Breathing** – is a relaxation technique that releases tension from the body while clearing the mind, improving both physical and mental wellness. People tend to breathe shallowly or even hold their breath when anxious. Shallow breathing limits oxygen intake and adds further stress to the body, creating a malevolent cycle. Breathing exercises can help break this cycle.

**Defusion** – cognitive defusion (deliteralization) redefines thinking and experiencing as an ongoing behavioral process, not an outcome. Techniques are designed to demonstrate that thoughts are just thoughts and not necessarily realities. Participants will learn not to be so controlled by their own thoughts, but rather to recognize thoughts without getting caught up in
their content. Defusion helps avoid detrimental self-fulfilling prophecies. The opposite, cognitive fusion, occurs when we see a thought as literal truth, rather than a thought produced by our mind. Cognitive defusion teaches Participants to notice the process of thinking, so that they don't get swept up their thoughts and allows them to define their own reality.

**Distress Tolerance** – These skills address the tendency of some individuals to experience negative emotions as overwhelming and unbearable. The technique consists of 4 skill categories. By practicing the skills of distracting, self-soothing, improving the moment, and focusing on pros and cons, Participants can weather stressful circumstances and decrease painful feelings and destructive impulses. The distress tolerance skills are valuable tools in helping maintain balance in the face of crises, teaching acceptance of the distress and coping with it in healthier ways.

**Distracting** helps Participants change their focus from upsetting thoughts and emotions to more enjoyable or neutral activities. These techniques offer the opportunity to change one’s experience for at least a brief respite from emotional pain; allowing time to rebuild strength. It is used to reduce contact with emotional stimuli. This skill can be taught with the acronym ACCEPTS:

- **Activities**: Engage in activities with healthy, enjoyable pursuits such as hobbies, exercise, and visiting with friends.

- **Contribute and do things to help others**, through volunteering or just a thoughtful gesture.
Compare yourself to those less fortunate, finding reasons to be grateful.

Emotion; Identify the current negative emotion and act in an opposite manner, such as dancing or singing when one is feeling dejected.

Push away by mentally leaving the current situation and focus on something pleasant and unconnected to the present circumstances.

Thoughts; Divert your attention from the negative feelings with unrelated and neutral thoughts, such as counting items or doing a puzzle.

Sensations; Generate strong physical sensations using multiple senses like, looking at and smelling a scented candle, holding an ice cube, drinking a hot beverage, or enjoying a warm foot soak.

1) Self-Soothing involves using the five senses to nurture oneself in a variety of ways.

- Vision: Look at beautiful things such as flowers, art, a landscape, or an artistic performance.
- Hearing: Listen to music, lively or soft, or enjoy the sounds of nature such as birds chirping and waves crashing. Savor the voice of a relative or friend.
Smell: Use a favorite lotion or perfume, light scented candles, notice the scents of nature, or bake an aromatic recipe.

Taste: Enjoy a hearty meal or indulge in decadent dessert. Experiment with a new flavor or texture, and focus on the food’s flavors.

Touch: Pet an animal or give someone a hug. Have a massage, rub on lotion, or snuggle up in a soft blanket.

2) Improving the Moment has the goal using positive mental imagery to improve one’s current situation. The acronym for this skill is IMPROVE:

Imagery; Visualize a relaxing scene or a successful interaction. Imagine negative feelings melting away.

Meaning; Create meaning or purpose from a difficult situation or from pain

Pray to God (or a higher power) for strength and to be open in the moment.

Relax; Listen to music, watch a funny television show, drink warm milk, or enjoy a neck or foot massage.

One thing in the moment; This means strive to remain mindful and focus on a neutral activity in the present moment.
**Vacation;** Take a mental break from a challenging situation by imagining or doing something pleasant. This could also be taking a day trip, or ignoring calls and emails for a few hours.

**Encouragement;** Talk to yourself in a positive and supportive manner to help cope with a stressful situation.

3) **Focusing on the Pros and Cons** asks the Participant to list the pros and cons of tolerating the distress and of not tolerating the stress (i.e., coping through self-destructive behaviors). It can be helpful to remember the past consequences of not tolerating distress, and to imagine how it will feel to successfully tolerate the current distress and avoid negative behaviors. Through evaluating the short-term and long-term pros and cons, Participants can understand the benefits of tolerating pain and distress, and thereby reduce impulsive reactions.

**Etiquette** - often defined as the conduct or rules indicating the proper and polite way to behave. It includes manners for social or business occasions, table settings, grooming and appropriate conversation.
**Grounding** - a set of simple strategies to detach from emotional pain (e.g., craving, anger, sadness). Distraction works by focusing outward on the external world, rather than inward toward the self. It can also be thought of as “distraction,” “centering,” “a safe place,” “looking outward,” or “healthy detachment.” When overwhelmed with emotional pain, it can be helpful to have a way to purposefully detach in order to gain control over strong feelings and stay safe. Grounding “anchors” the individual to the present and to reality.

There are three major ways of grounding: mental, physical, and soothing. “Mental” means focusing the mind; “physical” means focusing on the senses (e.g., touch, hearing); and “soothing” means talking to oneself in a very kind way. The effectiveness of each form of grounding is very individualized. Participants may find one more helpful than others or may need to vary methods as appropriate for varying situations.

1) **Mental Grounding**

- Describe your environment in detail, using all your senses-for example, “The walls are white; there are five pink chairs; there is a wooden bookshelf against the wall…” Describe objects, sounds, textures, colors, smells, shapes, numbers, and the temperature. You can do this anywhere.
- Play a “categories” game with yourself. Try to think of “types of dogs,” “jazz musicians,” “states that begin with A…”
- Describe an everyday activity in great detail. For example, describe the meal that you cook (e.g., “First I peel the potatoes and cut them into quarters”)


Imagine. Use an image: Glide along on skates away from your pain; change the TV channel to get to a better show; think of a wall as a buffer between you and your pain.

Say a safety statement. “My name is _____; I am safe right now. I am in the present, not in the past.”

Use humor. Think of something funny to jolt yourself out of your mood.

Count to 10 or say the alphabet, very s…l…o…w…l…y.

2) Physical Grounding

Run cool or warm water over your hands.

Grab tightly onto your chair as hard as you can.

Dig your heels into the floor-literally “grounding” them! Notice the tension centered in your heels as you do this. Remind yourself you are connected to the ground.

Carry a grounding object in your pocket, which you can touch whenever you feel triggered.

Jump up and down

3) Soothing Grounding

Say kind statements, as if you were talking to a small child-for example, “you are a good person going through a hard time. You’ll get through this.”

Think of your favorite color, animal, season, food, time of day…

Picture people you care about (e.g., your children), look at a photograph.

Remember a safe place. Describe the place that you find so soothing.
➢ Say a coping statement: “I can handle this.”

**Guided Imagery** - a program of directed thoughts and suggestions that guide the imagination toward a relaxed, focused state. Guided imagery is based on the concept that the body and mind are connected. It is sometimes considered a form of hypnotherapy. An example often used is to imagine an orange or a lemon in great detail—the smell, the color, the texture of the peel. Continue to imagine the smell of the lemon, and then see yourself taking a bite of the lemon and feel the juice squirting into your mouth. Many people salivate when they do this. This exercise demonstrates how the body can respond to what is being imagined.

A relaxed state can be achieved when imagining all the details of a safe, comfortable place, such as a beach or a garden. This relaxed state may aid healing, learning, creativity, and performance. It may help Participants feel more in control of their emotions and thought processes, which may improve their attitude, health, and sense of well-being.

**Interpersonal Effectiveness (DEAR MAN)** - Everyone needs to communicate with others about what they want out of situations. Sometimes one may not get what they want because very strong emotions get in the way; sometimes the environment doesn't respond to one’s best efforts. Even the most skillful people don't get what they want all the time. A way to remember the skills for objective effectiveness is to remember the term “DEAR MAN”:

**D**escribe the situation: When necessary, briefly describe the situation being reacted to. Stick to the facts. Be precise and descriptive,
leaving no question in the other person's mind what it is that is wanted. Use non-judgmental statements.

Express feelings or opinions about the situation clearly: Describe feelings or beliefs about the situation. Use factual expressions, gestures and tone of voice that are appropriate to the content and importance of the request.

Assert wishes: Ask for what is desired. Say “no” clearly. Don’t expect anyone to be aware of expectations without having expressed them.

Reinforce: Remember to reward people who respond positively to requests that have been made, say “no”, or express an opinion.

Mindful: Keep your focus on your objectives in the situation. Maintain your position and don’t be distracted onto another position and don’t be distracted onto another topic.

Appear confident: Use a confident voice tone and display a confident physical manner with appropriate eye contact.

Negotiate: Be willing to give to get. Offer and ask for alternative solutions to the problem. Reduce requests within reason. Maintain your “no” and offer to do something else or solve the problem another way.
Meditation - a practice in which an individual trains the mind or induces a mode of consciousness, either to realize some benefit or for the mind to simply acknowledge its content without becoming identified with that content, or as an end in itself. The term meditation refers to a broad variety of practices that includes techniques designed to promote relaxation, build internal energy or life force and develop compassion, love, patience, generosity and forgiveness. There are many kinds of meditation techniques.

The mind and body are connected. The energy flows better when the body is erect. Posture actually affects the mind. When beginning a meditation meeting, spend some initial time settling into appropriate posture. Feel that your spine is being pulled up from the top of the head so the body’s posture is elongated.

Sit comfortably with eyes closed. Direct full attention to breathing. When thoughts, emotions, physical feelings or external sounds occur, simply accept them, giving them the space to come and go without judging or getting involved with them.

When it is noticed that attention has drifted off and becomes engaged in thoughts or feelings, simply bring it back to the breathing and continue. It is okay and natural for thoughts to arise, and for one’s attention to follow them. No matter how many times this happens attention should be continually brought back to the breathing. The breath should natural and not forced. The breath is going in and out, in and out. With each breath relaxation is increased. Feel the breath as it comes into the body and as it goes out.
Meditation can give participants a sense of calm, peace and balance that benefits both their emotional well-being and their overall health. These benefits don't end when the meditation meeting ends. Meditation can help carry people more calmly through their day and may improve certain medical conditions. Meditation clears away the information overload that builds up every day and contributes to stress.

The emotional benefits of meditation can include:

- Gaining a new perspective on stressful situations
- Building skills to manage stress
- Increasing self-awareness
- Focusing on the present
- Reducing negative emotions

**Mental Contrasting** - Mental contrasting (MC) is a way of boosting our energy and commitment for goals that are important to us. It helps us turn our hopes and dreams into realities. Interestingly, and usefully, MC also helps us let go of dreams that are wasting our time. Mental contrasting is based on Professor Gabriele Oettingen's work (Oettingen 1999; Oettingen, Pak et al. 2001) MC has been shown to be effective in a whole series of research studies producing improvements in health behaviors, relationships, academic studying, and general goal attainment.

Simply fantasizing about a desired future ("indulging") or just thinking about negative aspects of one's current reality ("dwelling") each only produce moderate commitment to achieve wished for goals. If however one both
imagines the desired future and then also thinks about one's current more negative reality ("mental contrasting"), the present reality tends to be seen as "standing in the way" of the wished for future. If the obstacles to achieving one's goals are assessed as surmountable, then mental contrasting typically boosts energy, commitment and action. If the obstacles are seen as probably insurmountable, then MC helps one let go of goals that are actually likely to be a waste of time and effort.

Mental contrasting is a delightfully effective and simple procedure. Specific mental contrasting instructions vary a bit from research study to research study, but all instructions follow the same general format. First one is asked to imagine, talk and/or write about personally valued aspects of the wished for future. Secondly one imagines, talks and/or writes about obstacles that currently get in the way of achieving the wished for future. Typically this ups one's energy & commitment to tackle the obstacles (Oettingen, Mayer et al. 2009).

**Mindfulness** – is defined as "the intentional, accepting and non-judgmental focus of one's attention on the emotions, thoughts and sensations occurring in the present moment." Being mindful is a state of active, open attention on the present. When being mindful, Participants will be able to observe their feelings and thought from a distance, without judging them as good or bad. Mindfulness awakens the Participant to experience. The goal is simply to observe—with no intention of changing or improving anything. Mindfulness supports living each and every moment to the fullest possible. It is an attitude about life as well as a relaxation technique.
Mindfulness is the practice of purposely focusing attention on the present without drifting into concerns about the past or the future or getting caught up in making judgments about what is happening. It is a means of observing and accepting what is occurring in this moment of time. Accepting life and ourselves just as it is right now, with all of the positives and negatives, often leads to increased confidence, calmer moods, and enhanced coping skills. Mindfulness is awareness of the moment. The keys to mindfulness are:

1) Unselfconsciousness
2) Savoring
3) Breathe
4) Flow
5) Acceptance

**Progressive Muscle Relaxation** – a technique that involves tensing specific muscle groups and then relaxing them to create awareness of tension and relaxation. It is termed progressive because it proceeds through all major muscle groups, relaxing them one at a time, and eventually leads to total muscle relaxation. During this exercise each muscle should be tensed, but not to the point of strain. If you have any injuries or pain, you can skip the affected areas.

Sit back or lie down in a comfortable position. Shut your eyes if you’re comfortable doing so. Begin by taking a deep breath and noticing the feeling of air filling your lungs. Hold your breath for a few seconds. (Pause briefly) Release the breath slowly and let the tension leave your body. Take in another deep breath and hold it. (Pause briefly) Again, slowly release the air. Even slower now, take another breath.
Fill your lungs and hold the air. (Pause briefly) Slowly release the breath and imagine the feeling of tension leaving your body. Now, move your attention to your feet. Begin to tense your feet by curling your toes and the arch of your foot. Hold onto the tension and notice what it feels like. (Pause for five seconds) Release the tension in your foot. Notice the new feeling of relaxation.

Next, begin to focus on your lower leg. Tense the muscles in your calves. Hold them tightly and pay attention to the feeling of tension (pause for five seconds) Release the tension from your lower legs. Again, notice the feeling of relaxation. Remember to continue taking deep breaths.

Next, tense the muscles of your upper leg and pelvis. You can do this by tightly squeezing your thighs together. Make sure you feel tenseness without going to the point of strain. (Pause for five seconds) And release. Feel the tension leave your muscles.

Begin to tense your stomach and chest. You can do this by sucking your stomach in. Squeeze harder and hold the tension. A little bit longer. (Pause for five seconds) Release the tension. Allow your body to go limp and notice the feeling of relaxation. Continue taking deep breaths. Breathe in slowly, noticing the air fill your lungs, and hold it. (Pause briefly) Release the air slowly. Feel it leaving your lungs.

Next, tense the muscles in your back by bringing your shoulders together behind you. Hold them tightly. Tense them as hard as you can without straining and keep holding (pause for five seconds) Release the tension from
your back. Feel the tension slowly leaving your body, and the new feeling of relaxation. Notice how different your body feels when you allow it to relax.

Tense your arms all the way from your hands to your shoulders. Make a fist and squeeze all the way up your arm. Hold it. (Pause for five seconds) Release the tension from your arms and shoulders. Notice the feeling of relaxation in your fingers, hands, arms, and shoulders.

Move up to your neck and your head. Tense your face and your neck by distorting the muscles around your eyes and mouth. (Pause for five seconds) Release the tension. Again, notice the new feeling of relaxation.

Finally, tense your entire body. Tense your feet, legs, stomach, chest, arms, head, and neck. Tense harder, without straining. Hold the tension. (Pause for five seconds) Now release. Allow your whole body to go limp. Pay attention to the feeling of relaxation, and how different it is from the feeling of tension. Begin to wake your body up by slowly moving your muscles. Adjust your arms and legs. Stretch your muscles and open your eyes when you’re ready.

Life Coaches must remember that each participant may respond differently to various activities. Some feel pleasant or refreshed, and others feel calm and relaxed after an activity like this one. Some people notice little change the first time, but with practice, their control increases - as well as the benefits. If this activity is practiced, relaxation should increase.
**Radical Acceptance** - acceptance mode is the fastest way out of pain and extreme emotional distress. We save our strength until we can find a way to change the situation. It suggests that in this moment, what is happening is happening, whether we like it or not. Pain cannot be always avoided, but with Radical Acceptance suffering is reduced.

**Role Playing** – An important exercise that can be used by the Life Coach is Role playing. It can be defined as the process of assuming a specific role in order to try out different ways of behaving or relating to others. Information, alone, rarely makes people change their minds, but personal experience often does. It transforms the content of education from information into experience. It also gives the Coach the opportunity to provide participants with supervised practice in dealing with “real life” social situations. Participants benefit from role-playing because it allows them to see the rewards or consequences of actions without fully experiences them. This can lead to better decision making. Role playing enhances understanding and develops empathy. It enhances social skills which are needed to thrive in community. Exercises enable participants to practice calming down during uncomfortable situations as well as practicing persistence and overcoming obstacles.

While it promotes self-awareness, it may prove challenging based upon the willingness, or unwillingness of the participant. Some will judge themselves or fear being judged during the exercise. One of the most common complaints is that role plays or scenarios are “unrealistic”. In practice this usually means that they are too real for comfort. It is important that the Coach is attentive and sensitive to the reactions of the participant. Specific role plays should be discontinued if the participant is triggered, becoming aggressive or emotionally
upset. Adjustments may be needed if there is prolonged negative behavior or confusion about where the exercise is going.

Initial role plays should be kept brief. It is very important to structure the exercises by clearly defining the situation and roles to be played, as well as the intended objectives. Critical to the success of the practice is to provide structure from the outset by asking participants to clearly state their problem or feelings, goal, and solutions to be enacted. It is generally instructive to enact a role play more than once.

In using this tool, a clear process for review needs to be in place. At the close of each exercise participants give their reactions first, describing their experience, thought process and feelings. This is usually sufficient “de-rolling”. Here, it is clearly communicated to all persons involved that they are no longer in the role. Once the participant has expressed their reaction, the Coach should always provide feedback. Start with positives and draw out critical comments with questioning. This has the effect of dividing the responsibility for being critical and objective, which makes it easier to both make and receive comments that may be perceived as critical. The Coach should also praise all role play efforts. **Self-Talk** - can have a really great impact on your self-esteem and confidence. There is positive and negative self-talk and they both have an impact on how you feel. There are a few ways you can develop better self-talk including just listening to what you’re saying to yourself each day. Self-talk is basically your inner voice, the voice in your mind which says things that you don’t necessarily say out loud. Often self-talk happens without you even realizing it and can be a subtle running commentary going on in the background of your mind. But what you say in your mind can determine a lot of how you feel about who you are.
Positive self-talk is the stuff that makes you feel good about yourself and the things that are going on in your life. It is like having an optimistic voice in your head that always looks on the bright side.

Example – “These clothes look pretty awesome on me”, “I can totally make it through this exam”, “I don’t feel great right now but things could be worse!”

Negative self-talk is the stuff that makes you feel pretty bad about yourself and things that are going on. It can put a downer on anything, whether it is good or bad.

Example – “I look stupid in these clothes”, “everyone thinks I’m an idiot”, “everything is crap and nothing is going to get better”

Negative self-talk is particularly bad as it brings you down all the time. It can impact on recovery from mental health difficulties and tends to make people feel miserable. But being positive all the time isn’t achievable either, and isn’t helpful all the time. So how can you make your self-talk work for you?

There are three things you can do that can help with changing the direction of your self-talk.

1) Listen to what you’re saying to yourself—we don’t always consciously take note of that we’re saying in our minds. The first step in improving your self-talk is to actually notice what your inner voice is saying. Take some time each day to listen, and even write down, what you’re thinking.
2) Monitor your self-talk. (Is your self-talk more positive or negative?) Start questioning your self-talk asking things like:

- Is there actual evidence for what I’m thinking?
- What would I say if a friend were in a similar situation?
- Is there a more positive way of looking at this?
- Am I keeping everything in perspective?
- Can I do anything to change what I’m feeling bad about?

3) Change your self-talk—Easier said than done, but definitely worth working on. Try by countering your negative thoughts with positive ones. For example, if you think “I’ll never be able to do this”, ask yourself “is there anything I can do that will help me be able to do this?” Avoid speaking in finite language and try and look for things that might add a better spin to a tough situation.

Everyone has negative self-talk. Negative self-talk is not the real problem, the problem is when it spirals downward and we end up defining ourselves in absolute/permanent negative language. An easy method to use to counteract negative self-talk is to learn to “Catch it”, “Check it”, and “Change it”.

- **Catch it** early on. This involves knowing when you are moving from fact to story.

- **Check it** against what is actually going on. Stick to the facts.

- **Change it** to reflect what the facts are.
**Self-Efficacy** - The theory of self-efficacy was coined by Albert Bandura, an early cognitive psychologist who has contributed to many fields of psychology. The theory has been, and still is, very influential in modern psychology. According to Bandura (1995), a self-efficacy belief is: “The belief in one’s capabilities to organize and execute the courses of action required to manage prospective situations.”

The belief that one can control stressful events is related to emotional well-being, successful coping, healthy behaviors, better performance on cognitive tasks, and a good health. It has also been linked to a lower risk of mortality (Taylor, 2012).

Research has also found a link between perceptions of self-efficacy and both initial health behavior change and long-term maintenance of change. Self-evaluation regarding the ability to carry out tasks is important in various fields of human success.

People with high efficacy beliefs may approach difficult tasks as challenges to be mastered rather than see the all the limitations. This approach may foster an intrinsic interest in activities. They set themselves perfectly challenging goals and maintain strong commitment to accomplish them.

Self-efficacy beliefs begin to form in early childhood as the child deals with a variety of experiences, tasks and situations. The development of self-efficacy beliefs continue throughout life as people learn, experience and develop into more complex human beings.
There are four major sources that contribute to the development of self-efficacy beliefs.

1) Performance accomplishments: The experience of mastery influences your perspective on your abilities. Successful experiences lead to greater feelings of self-efficacy. However, failing to deal with a task or challenge can also undermine and weaken self-efficacy.

2) Vicarious experience: Observing someone else perform a task or handle a situation can help you to perform the same task by imitation, and if you succeed in performing a task, you are likely to think that you will succeed as well, if the task is not too difficult. Observing people who are similar to yourself succeed will increase your beliefs that you can master a similar activity.

3) Verbal persuasion: When other people encourage and convince you to perform a task, you tend to believe that you are more capable of performing the task. Constructive feedback is important in maintaining a sense of efficacy as it may help overcome self-doubt.

4) Physiological states: Moods, emotions, physical reactions, and stress levels may influence how you feel about your personal abilities. If you are extremely nervous, you may begin to doubt and develop a weak sense of self-efficacy. If you are confident and feel no anxiety or nervousness at all, you may experience a
sense of excitement that fosters a great sense of self-efficacy. It is the way people interpret and evaluate emotional states that is important for how they develop self-efficacy beliefs. For this reason, being able to diminish or control anxiety may have positive impact on self-efficacy beliefs.

**Self-Esteem** – The term “self-esteem” is often used to describe a person’s sense of self-worth or personal value. It can involve a variety of beliefs about the self, such as the appraisal of one’s own appearance, beliefs, emotions and behaviors.
Duties of the Life Coach

**Accompany Participants to Social Activities**

The Life Coach may accompany the Participant to an activity or event and initially provide transportation if needed, in accordance with agency policy. The Life Coach serves as a role model of recovery and positive social interaction. The Life Coach may take Participant to stores to obtain needed materials for a new hobby or upcoming social event or activity. Participant applies acquired new skills to become more independent in social interactions thereby reducing their need for the Life Coach. As time goes by the Life Coach begins to gradually pull away putting more responsibility on the Participant.

The Life Coach works with the Participant to set social goals and plan outings. Some examples of places to go would be local drop-in centers, going out to eat with a friend, going to the theater, attending an adult education class, going to a Meet-Up group for crocheting or card playing, etc. The Life Coach will model good social behavior. The Life Coach acts as an ice breaker and soothes social anxieties. The goal is for the Participant to get out on their own, but until they are comfortable doing this alone the Life Coach helps them ease into the wider world.

Very often the Participant does not have transportation so the Life Coach might transport the Participant to the social event. This is contingent on the agency’s policy. Lack of transportation can lead to problems as the Life Coach is not to be used as a taxi service. Participants often ask to be taken to the grocery store and the Life Coach must maintain firm boundaries as to
where and under what circumstances an outing can be. For example, suppose one participant was planning a dinner party and needed food for the party. In this case it would be acceptable to take them to the grocery store since it is tied to a social event. Social outings must always be linked to the Participant’s social goals for that month.

The Life Coach also has a budget to be able to accompany the Participant. So if the Participant wishes to go out to the movies, the Life Coach’s ticket is paid for in monthly reimbursements. Just like the participants, the Life Coach needs to keep the receipts and document accordingly.

**Encourage Participants to Socialize With Others**

The Life Coach encourages the Participant to socialize with other people. The Participant gets a lot of encouragement simply by accompaniment of the Life Coach to social events. The Life Coach helps the Participant to identify who they want to socialize with. The Life Coach praises the Participant whenever they get out of their comfort zone, which empowers them to try to do even more. The Life Coach helps to maintain current friendships by encouraging frequent phone calls, emails, and visits. The Life Coach helps to gain new friendships by checking out local Meet-Up groups or other resources. One participant joined an online dating site and ended up going out on a date for the first time in years.
Participant Rights and Responsibilities

**Privacy and Confidentiality**

All members of the program staff will be trained in the importance of ensuring privacy and confidentiality, and the Health Insurance Portability and Accountability Act (HIPAA). Data will be gathered by these trained staff. Such data will be collected only with the informed consent of participants and will be coded with identification numbers. Confidentiality should be discussed with each participant from the beginning. The Life Coach must explain the policy to the Participant including the use of the optional Authorization to Disclose Protected Health Information (HIPPA) Form.

Data collection instruments will be used only for the purpose of collecting qualitative and quantitative information specific to the services provided by the program staff. Data gathered for program evaluation will be stored separately from other SSDC data in a secured location. This information will only be accessible to a limited number of personnel including the Director and the Assistant Director (if applicable) who have completed the HIPAA compliance training. The identity of participants will be kept private through the use of a coding system on records as well as through the limitation of access to records.
Participant Rights and Responsibilities

Informed Consent

Eligibility for participation in the program includes the ability and willingness to give informed consent. This will be governed by a general requirement of competency. In common law jurisdictions, adults are presumed competent to consent. This presumption can be rebutted, for instance, in circumstances of mental illness or other incompetence. This may be prescribed in legislation or based on a common-law standard of inability to understand the nature of the procedure. The program staff will ensure that all participants are capable of providing informed consent for acquisition of personal health information, participation in the program, evaluation component of the program, and sharing of anonymous personal information in publications, reports, and presentations. A Licensed Mental Health Counselor will be available to the program staff for consultation and evaluation to work with participants experiencing mental health problems related to their involvement in the program.
Participant Rights and Responsibilities

Ongoing Participation Requirements These policies will be explained to the person at the initial interview with the Life Coaches (or coach if the Participant already knows who they want as their coach).

Regular Meetings with the Life Coach
This first meeting is very easy going and the meeting place is always determined by the Participant. Participants are to meet with their Life Coach on a weekly or bi-weekly basis. Meetings will consist of going through various exercises and/or worksheets that will assist the Participant in progressing toward their identified social goals. Additionally, outings may consist of the Life Coach accompanying Participants to activities or events where the Life Coach initially provides transportation if needed, in accordance with agency policy.

Journaling
The Social Explorations Guided Journal must be completed on a weekly basis. If journaling is not complete, Participants must be willing to spend time with their Life Coach to complete the journaling; otherwise the amount of the monthly allowance will be deducted by 50% for the following month.

Proper Use of Monthly Stipend
Participants in the It’s My Life ~ Social Explorations program will receive a monthly allowance of $60.00 to be spent on advancing toward the three (3) social goals that will be set with the assistance of the Life Coach. (This amount is set as to not interfere with the SSI benefits received by many
participants.) Activities must be approved by the Life Coach. The amount is pending completion of weekly guided journaling and consistently providing proof of purchase (receipts) for how the money was spent. Documentation for all purchases is to be recorded on the Budget Tracking Sheet provided in the Program Participant Handbook. If receipts are not provided or funds are spent on unauthorized expenses, the allowance for the following month will be reduced by the amount unaccounted for or misused. Any changes from the completed Social Activities Budget Plan should be approved by the Life Coach before the new activity is performed. Any money not used to accomplish social activities will roll over to the next month up to $30. This will allow participants the option to save for larger purchases related to achieving their social goals.

It is important to remember that the money is spent on social events, not for solitary activities. Some examples of how the stipend money was used included: joining a gym, bowling, going out to eat, going to the movies, travel expenses, going to the theater, things necessary for a hobby such as beads to make jewelry, going to a drawing class and drawing supplies, and going to a baking class and baking supplies. The possibilities are nearly endless, as long as the money used harkens back to the Participant’s social goals.
Program Participant Handbook
Each participant will receive a Participant Handbook. The contents of which will provide them with everything they will need for the duration of their enrollment. It includes ten forms/worksheets and the weekly guided journal. The paperwork can be completed independently or with the aid of the Life Coach. Copies of completed paperwork will be retained as part of the Participant’s file and handled in accordance with Program Privacy and Confidentiality Procedures.

Introduction to It’s My Life Program
The first items in the Handbook are the promotional flyers. They give a very broad outline of the Program. One flyer was directed towards the Participant while the other was created for mental health professionals for possible referrals. The flyers emphasize that the Program is peer-directed as well as peer-led working towards health, happiness, wellness, and recovery together.

Life Coach Biographies
The Life Coach biographies are included in the Handbook so that the Participant can choose the best fitting person to be their coach. These short biographies give the professional background material of the Life Coaches as well as their personal philosophy to coaching. The biographies include a picture of the coaches and their respective business contact information.
Program Participant Handbook

Personal Information and Consent Form

(This is completed at or by the 1st meeting)

The Personal Information and Consent Form starts with general contact information and goes on to ask how did they hear about the program and what they want help with the most. It also is the formal agreement that outlines the requirements to get the $60.00. This is where the Participant agrees to write in their weekly journal and keep all receipts. It is signed by the Participant, the chosen Life Coach and the Director. The date of this form is the official start date for the Participant. Once completed, it is to be collect, copied and returned by the Life Coach at the second meeting.

---

**Personal Information**

Name ___________________________ Today's Date ____________

What is Your Date of Birth? ____________

How Can We Contact You? ______________ What's the Best Time for You? _______________

Phone ______________________________ E-mail _________________________________

Street Address __________________________ City __________________________ State __________ Zip __________ Apt. # __________

How did you hear about the It’s My Life ~ Social Explorations Program?

- Case Worker/Counselor
- DARS
- Drop-In Center
- Friend/Relative
- MHA Website
- FACT/DET Team
- Pet

Do you have transportation? Yes ☐ No ☐

If not, how do you get around?

- Bus/Metro ☐ Taxi ☐ Ride w/Friend ☐ Other __________

Where would you like us to meet with you?

- My Home ☐ Garden Center ☐ Drop-In Center
- Friend/Relative’s Home ☐ Restaurant ☐ Other ______________________
- DARS ☐ ServiceSource ☐ Other ______________________

It’s My Life-Social Exploration Program can assist me with the following:

- Getting Out More ☐ Finding Fun Things to Do and See
- Making New Friends ☐ Having a Boyfriend or a Girlfriend
- Enhancing Current Relationships ☐ Volunteer/Job Opportunities
- Feeling Comfortable about Myself ☐ Feeling More a part of my Community
- Taking-up a New Hobby ☐ Other __________

Is lack of money keeping you from going to social events/activities? Yes ☐ No ☐

---

**Consent to Participate in It’s My Life ~ Social Explorations**

I, ___________________________ would like to participate in the It’s My Life ~ Social Exploration Program. I agree to partner with my Life Coach to determine my Social Goals and then work on achieving the Social Goals that I want.

I agree to participate with the understanding that this program is completely voluntary. I can stop at any time, but I agree to speak/communicate with Patrick Hendry, Program Director, if I am having any problems or conflict with this program or my Life Coach. I also understand that I may speak/communicate with Patrick Hendry at any reasonable time, for any reason.

I understand that I will be responsible to budget and account for the monthly $60.00 by using the Activity Budget Sheet and the Budget Tracking Sheet and to keep all of my receipts. I agree to use this money in relationship with the goals that I set and that any unused money will be rolled over to the next month.

After all of the initial paperwork and interviews are complete, I agree to keep my Weekly Social Journal and to fill out the Quarterly Goal Accomplishment Plan Form with the assistance from my Life Coach if I would like that. I will also participate in subsequent progress interviews.

Participant’s Signature ___________________________ Participant’s Printed Name ___________________________ Date __________

Life Coach’s Signature ___________________________ Coach’s Printed Name ___________________________ Date __________

Patrick Hendry, It’s My Life Director ___________________________ Date __________

Please return this form: Patrick Hendry, Program Director, Consumer Advocacy Mental Health America, 2000 N. Beasergard Street, 6th Floor, Alexandria, VA 22311 phendry@mentaldismafrica.net or just give Patrick a call at 703-838-7538

Enjoy Exploring the Social World of Your Choice and Thank You for Taking the Time to Share Your Feelings and Thoughts With Us and for Completing This Form.
Program Participant Handbook

Social Assessment Evaluation

(This is completed at or by the 1\textsuperscript{st} or 2\textsuperscript{nd} meeting)

The Social Assessment Evaluation worksheet inquires about the Participant’s ability to participate in social events or hobbies and interests. It encourages them to evaluate their accomplishments or what they perceive as a lack of accomplishments. Participants will be asked what improvements they would like to see in their lives and to describe anything that has happened to lead to an improvement in their life. They will also examine their social supports (i.e. friends, family, emotionally close relationships).

---

Social Assessment Evaluation

Please answer each question the best that you can. You don’t have to use all of the blanks provided. If you need more space to answer a question, please feel free to use the back of page #2.

1. Do you have any health concerns that could keep you from participating in social events?

2. Do you feel as though you are able to participate in the hobbies or interests that you have? If not, what prevents this?

3. What is your proudest accomplishment? Why?

4. If you feel that you haven’t accomplished something important to you, what do you think got in your way?

5. Who are the people in your life that you can really depend upon for support?

6. How often do you have contact with your friends and/or your family (this includes seeing them in person)?

7. Besides seeing your friends and family in person, what other ways do you stay in contact with them?

8. Are you involved in any emotionally close relationships? If so, how do you communicate with your these people (in person, e-mail, phone calls, etc.)? How often?

9. Name some things that you would like to see improve in your life:

10. Sometimes things happen that make life better. Has this happened to you? If so, what?

Thank you for taking your valuable time to fill out this form.

Page #1
Program Participant Handbook

Social Goal Establishment

(This is completed at or by the 1st or 2nd meeting)

The Social Goal Establishment worksheet asks about hobbies, interests, and accessibility to them. Participants will describe what they would like to do that they do not currently do. They will look at community involvement and begin setting goals based on information gathered to this point.

---

Social Goal Establishment

Name: ___________________________ Date: ___________________________

Please answer each question the best that you can. You don’t have to use all of the blanks provided. If you need more space to answer a question, please feel free to use the back of page #2.

1. What do you enjoy doing in your free time?

________________________________________________________________________

________________________________________________________________________

2. List some things that make you the happiest in life.

________________________________________________________________________

________________________________________________________________________

3. Where do you enjoy spending your free time?

________________________________________________________________________

________________________________________________________________________

4. Is transportation available when you want to go somewhere? ☐ YES ☐ NO

5. How do you know what there is to do (internet, read papers, friends tell you)?

________________________________________________________________________

________________________________________________________________________

6. List some interests or hobbies that you have:

________________________________________________________________________

________________________________________________________________________

7. How do you follow or participate in these interests or hobbies?

________________________________________________________________________

________________________________________________________________________

8. What would you like to do in the future that you do not currently do now?

________________________________________________________________________

________________________________________________________________________

9. List some things that you do for fun and how often you do them. For example: “Go out to see the movies 3 X’s a month.”

________________________________________________________________________

________________________________________________________________________

10. What do you do to stay healthy (lift weights, go for a run, swim, or dance)?

________________________________________________________________________

________________________________________________________________________

11. What do you do in the community, how often (shop, church, synagogue, school, or hair/salon salon)?

________________________________________________________________________

________________________________________________________________________

12. Is there anything that you think would be fun to do in the community that you don’t do now?

________________________________________________________________________

________________________________________________________________________

13. What do you like to do at social events?

________________________________________________________________________

________________________________________________________________________

14. List 3 goals you have for yourself in the near future (the next 30-90 days):

________________________________________________________________________

________________________________________________________________________

Thank you for taking your valuable time to fill out this form.

Page #1
Program Participant Handbook

Quarterly Goal Accomplishment Plan

(This is completed on a quarterly basis.)

The Quarterly Goal Accomplishment Plan asks about three (3) goals for each quarter. Participants will consider what steps to take in order to progress to each goal and look at challenges to reaching their goals. They will discuss possibilities for overcoming each obstacle they define. Consequences (positive and negative) of completing goals will also be addressed.

Quarterly Goal Accomplishment Plan

Name: __________________________ Date: __________________________

Please answer each question the best that you can. You do not have to use all of the lines provided. If you need more space to answer a question, please feel free to use the back of page #2.

1) What goals do you have for yourself in the near future (the next 30-90 days)?

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Program Participant Handbook

Social Spending Plan

(This is completed on a monthly basis.)

The Social Spending Plan will have the Participant identify three social goals to work on for the month. It is recommended that these are carried over from the Quarterly Goal Accomplishment Plan, but may be changed from month to month. Here, the Participant will create a budget for their monthly stipend. It is important that a clear connection be made between the items or social events and the social goals.

[Table: It's My Life~Social Spending Plan]

- Name
- Monthly Social Allotment: $60.00
- Goal 1:
- Goal 2:
- Goal 3:

<table>
<thead>
<tr>
<th>Goal #</th>
<th>Activity/Item</th>
<th>Connection to Goal</th>
<th>Amount ($)</th>
<th>Total</th>
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Grand Total:
Program Participant Handbook

**Budget Tracking Sheet**

(This is completed on an ongoing as activities are performed.)

The Budget Tracking form is used to keep record of spending and receipts. Completed activities are listed with the associated goals and costs.

<table>
<thead>
<tr>
<th>Date</th>
<th>Activity/Event</th>
<th>Goal</th>
<th>Starting Balance</th>
<th>Amount Spent</th>
<th>Ending Balance</th>
<th>Receipt Provided</th>
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</table>

Comments:

__________________________
__________________________
__________________________

Participant Signature  Date  Coach Signature  Date
Program Participant Handbook

Guided Journal

(This is completed on a weekly basis.)

The Guided Journal is used to keep a record of thoughts and feelings of the Participant as they reach their goals and build on their skills. The guided journals are collected and copied then returned on a regular basis. Completing the guided journals is linked to receiving the monthly stipend.

It's My Life-Social Explorations Weekly Journal

Name: __________________________

For the Week of: October 13, 2013 through October 19, 2013

Please write a few paragraphs about what you did this week and how you feel about it:

________________________________________________________

________________________________________________________

________________________________________________________

________________________________________________________________________

Goal(s) I worked on this week: __________________________________________

________________________________________________________________________

What I did: _____________________________________________________________

________________________________________________________________________

What kind of transportation did I need to get there: __________________________

________________________________________________________________________

What happened when I got there: __________________________________________

________________________________________________________________________

What I liked: _____________________________________________________________

________________________________________________________________________

What I wish was different or what might I have done differently: _____________

________________________________________________________________________

How did I feel about it later and/or right now: ________________________________

________________________________________________________________________

Skills that I learned: _____________________________________________________

________________________________________________________________________

Skills that I used: _________________________________________________________

________________________________________________________________________

What skills would I like to learn: ____________________________________________

________________________________________________________________________

My plans for next week: ___________________________________________________

________________________________________________________________________

Thank you for taking your valuable time to write your weekly journal!

Page # 3
Program Participant Handbook

HIPAA Compliant Authorization Form

The HIPAA Compliant Authorization Form (Authorization to Disclose Protected Health Information) is an optional form from the standpoint of the Participant. It is, however, necessary if there is anyone the Participant would like to have involved in their program. Federal Law requires a variation of this form to be signed in regards to flouting confidentiality.

Permission may be given by the Participant for the Life Coach to communicate with a person of their choosing regarding the well-being of the Participant.

![Authorization to Disclose Protected Health Information](image)

1. **Name of Participant**: [Enter Name]
2. **DOB (mm/dd/yyyy)**: [Enter Date]
3. **Phone Number**:
4. **Participant Address**:
5. **Date or Month**:
6. **Date or Month**:
7. **Participant’s Signature**: [Signature]
8. **Date**: [Date]

A copy of this document will be made of the original.
Program Participant Handbook

Photograph Release Form

The Photo Release Form is completely voluntary. It allows the use of images of the participants to be used for conference presentations, educational courses, promotional brochures and flyers, etc. These may include pictures taken at social events or group activities.

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Mental Health America

Photograph Release Form

I hereby grant permission to the rights of my image or likeness without payment or any other consideration to Mental Health America (MHA). I understand that my image may be edited, copied, exhibited, published or distributed and waive the right to inspect or approve the finished product wherein my likeness appears. Additionally, I waive any right to royalties or other compensation arising or related to the use of my image. I also understand that this material may be used in diverse educational settings within an unrestricted geographic area.

Photographic images may be used for the following purposes:
- conference presentations
- educational presentations or courses
- informational presentations
- on-line educational courses
- educational videos

By signing this release I understand this permission signifies that photographic images of me may be electronically displayed via the Internet or in the public educational setting. I will be consulted about the use of the photographs for any purpose other than those listed above.

There is no time limit on the validity of this release nor is there any geographic limitation on where these materials may be distributed.

This release applies to photographs collected as part of my participation in Mental Health America’s “It’s My Life – Social Explorations” Project only. I understand that accepting or declining to give this consent is completely voluntary and will not affect my participation in the program.

Please mark only ONE box:

☐ I acknowledge that I have completely read and fully understand the above release and agree to be bound thereby. I hereby release any and all claims against MHA or any person representing the organization utilizing this material for the purposes listed above.

☐ I decline to grant consent to the use of my image or likeness.

Participant’s Full Name ____________________________________________

Street Address/P.O. Box __________________________________________

City/State _______________________________________________________

Zip Code _______________________________________________________

Phone Number ___________________________________________________

Email Address ___________________________________________________

Signature ____________________________ Date ______________________
Program Participant Handbook

Special Evaluation (Grievance) Form

The Special Evaluation (Grievance) Form is to be used in instances where the Participant has a complaint or concern with the program or their Life Coach. It allows the program staff to receive feedback about the Participant’s thoughts and feelings regarding the services received. It also provides the Participant with a safe way to express their opinions.

Special Evaluation (Grievance) Form

Name: ______________________  Date: ______________________

It’s important that we know how you feel about this program, especially if you are having problems with your Life Coach. Please answer each question the best that you can. You don’t have to use all of the blanks provided. If you need more space to answer a question, please feel free to use the back of the page.

1.) My Life Coach is easy to talk to about: ____________________________________________
   ____________________________________________
   ____________________________________________

2.) I feel uncomfortable talking to my Life Coach about: ____________________________
   ____________________________________________
   ____________________________________________
   ____________________________________________

3.) I feel like this Program is useful to me because: _________________________________
   ____________________________________________
   ____________________________________________
   ____________________________________________

4.) I would like this Program to focus more or less on: _____________________________
   ____________________________________________
   ____________________________________________
   ____________________________________________

5.) Is there anything else on your mind? _________________________________________
   ____________________________________________
   ____________________________________________

Please return this form to: Patrick Hendry, It’s My Life Director
Mental Health America, 2000 N. Beauregard Street, 6th Fl., Alexandria, VA 22311
phendry@mentalhealthamerica.net or just give Patrick a call at (703) 838-7538

Thank you for taking the time to share your thoughts and for filling out this form.
Exit Interview Form

The Exit Interview Form is to be used when the Participant leaves the program, whether voluntarily or involuntarily. The purpose is to ensure that exiting program participants are informed of their rights and to maintain accurate records on reasons for termination of participation.

11. What did you dislike about the program?

12. How would you rate the following:
   > Participant level of responsibility?
     - Outstanding
     - Very Good
     - Satisfactory
     - Fair
     - Unsatisfactory
   > Opportunity for achieving goals?
     - Outstanding
     - Very Good
     - Satisfactory
     - Fair
     - Unsatisfactory
   > Social environment?
     - Outstanding
     - Very Good
     - Satisfactory
     - Fair
     - Unsatisfactory
   > Life Coach?
     - Outstanding
     - Very Good
     - Satisfactory
     - Fair
     - Unsatisfactory
   > Pay?
     - Outstanding
     - Very Good
     - Satisfactory
     - Fair
     - Unsatisfactory
   > What recommendations would you have for making “It’s My Life” a better program?

13. Would you have stayed if a more satisfactory arrangement could have been worked out? Yes ___ No ___

14. The exit interview form is attached to this form. Yes ___ No ___

Participant Signature:

Coach Signature:

Director Signature:

Date:

Date:

Date:
Ending Participation

Graduation from program

The It’s My Life ~ Social Exploration Program is designed to last for twelve months. At the end of that time or if a participant has reached all of their social goals and feels that they no longer need the assistance of the Life Coach they can “graduate” out of the Program. This decision is something that the Life Coach and the Participant reach together. Each graduating Participant will receive a Certificate of Achievement signed by the Life Coach and the Director of the Program.

Certificate of Achievement

This certifies that

Has Successfully Participated in Mental Health America’s

It’s My Life ~ Social Explorations

On this 31st Day of December 2014

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Program Director

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Mental Health America

Sponsored By:
Ending Participation

Early Discharge from Program

Voluntary Withdrawal

Participation in the It’s My Life Program is completely voluntary. This should be made clear to participants from the very beginning. Participants can drop out at any time, but are asked to communicate with the Program Director if they are having any problems or conflict with the Program or their Coach. Consideration of using the Special Evaluation (Grievance) Form prior to quitting the program should be encouraged. All possible efforts, within reason, are to be made to rectify any problems in the best interest of the Participant and the program. Participants may also choose to withdraw if they feel they have accomplished all of their current social goals or no longer have an interest in pursuing them at the given time.

Involuntary Dismissal

Under certain circumstances, participants may be involuntarily dismissed from the It’s My Life Program. This can occur if the participant consistently fails to meet their agreed upon obligations of meeting regularly with their Life Coach, completing the Guided Journals and proper use of the monthly stipend. This includes only using the funds for pursuing social goals, adherence to the approved Social Spending Plan and maintaining receipts and proper documentation of expenditures using the Budget Tracking Sheet provided in the Participant Handbook.
Additional cause for dismissal would be if a participant’s Life Coach believes that the participant no longer has a need for the program or can no longer benefit from participation. In such cases, this should be discussed with the Participant by a Program Team Member other than their Life Coach. The Participant will be afforded the opportunity to express how they feel they can continue growing through the program, any outstanding social goals they would like to continue working toward and any suggestions they may have as to adjustments that would help them in participating more effectively. Based upon the Information discussed, the Program Director or team will determine the best course of action. It is to be decided whether the Participant will be discharged or allowed to continue in the program with a more focused approach. They may do this with their current Life Coach or try working with someone different.

**Exit Interview**

In the event of a participant being discharged prior to completion of the program, they will be asked to complete an Exit Interview. This must be completed upon termination (voluntary or involuntary) from the program to ensure that exiting program participants are informed of their rights and to maintain accurate records on reasons for termination of participation. The exit interview shall be held at the time of the Participant’s discharge. It is to be conducted by the Program Director or their designee. The objectives of the exit interview are as follows:
To determine the actual reason for an Participant’s resignation/termination;

To discover any grievances the Participant may have about the program in order that corrective action(s) may be undertaken;

To discover any misunderstandings the Participant may have had about their role, or with their Life Coach in order that corrective action(s) may be undertaken;

To retain the goodwill of the Participant toward the program and it’s staff;

To review administrative details with the Participant such as privacy continuation rights and re-enlisting policy; and

To arrange for the return of any program funds which have not already been returned to the Program Director or their designee

When a Participant announces their intention to withdraw, the Life Coach should schedule an exit interview for the Participant with the Program Director or their designee as soon as possible. During the exit interview, the Program Director or their designee will seek to meet all objectives listed in this Exit Interview Policy statement. The departing participant will complete the Exit Interview Form as thoroughly as possible. Any information obtained during the exit interview may be disclosed to (and/or discussed with) the Program Director and the Team of Life Coaches in order to investigate any allegation(s) made and/or to be made aware of emerging problem(s). The Program Director may make recommendations to the Team of Life Coaches for corrective action based on the information contained in the exit interview.
Life Coach Guidelines

Boundaries

Life Coaches must maintain professional boundaries at all times. The key distinction in Peer-Provided Support Service is its unique potential value of disclosure and mutuality. Other important aspects are experiential knowledge, confidentiality and easy access. Essential to the successful functionality of these features is the appropriate application of boundaries. Relationship boundaries are established to promote trust, increase safety, demonstrate respect, develop a working alliance (rapport), and provide structure to the helping relationship. They create clarity and predictability for the individual and the peer supporter.

It is important to recognize that boundary issues are not the same as boundary violations. Violations generally refer to clear laws, policies or rules. They include, but are not limited to abuse, exploitation, and sexual or romantic relationships. Boundary issues may not always be expressly defined and thus may take the form of individual, situational limits. They are inevitable, ongoing and sometimes flexible.

Life Coaches must be careful not to start using boundaries to separate themselves and then fall into the same power dynamics as a traditional helping relationship. Boundaries are not intended to be a barrier, but rather the framework for a healthy and productive relationship. Additionally, dual roles may lead to conflicts of interest that can jeopardize the peer connection. Life Coaches must not engage in these kinds of relationships. They do not act as therapists, sponsors, payees or medication/treatment adherence monitors.
The importance of co-creation or negotiation of conditions should also be noted. It requires a conversation that is ongoing throughout the relationship. Subjects of discussion should include mutuality, respecting one another’s time, personal space, how one would like to be addressed, topics considered to be “off limits”, cultural/religious or other considerations on how to BE with one another. Everyone needs to state their limits and restate or redefine if necessary.

**Burnout and Compassion Fatigue**

Balance and communication are key to all healthy relationships. This requires self-awareness, critical reflection, consequential thinking, and ethical decision making. Life Coaches must continuously be involved in training and education. They must practice proactive consideration of limits, prohibitions, exclusions and exceptions. Neglect of these practices may lead to burnout or compassion fatigue. This can be detrimental to the Life Coach as well as the Participant. If left unaddressed, compassion fatigue can result in the Life Coach becoming desensitized or numbed out, which can compromise the quality of service they provide.

For Life Coaches, compassion fatigue is a state of tension and preoccupation with a traumatized participant by re-experiencing reported traumatic events, avoidance or numbing of reminders and/or frequent anxiety in connection to the participant. This is more likely to occur if the Participant describes event similar to traumatic events that the Life Coach has personally experienced in their own life. Over the course of a Participant’s enrollment in the program, the forming of a close friendship is very likely to form. Along with that friendship may come a high level of trust and comfort with discussing difficult or traumatic situations. Life Coaches may feel unable to refuel or regenerate. It is important to normalize negative,
stressful feelings and experiences that are part of the Life Coach’s work. One of the dangers of compassion fatigue is that it can occur suddenly without much warning. However, often times there are some early warning signs that will help in recognizing compassion fatigue. Compassion fatigue can manifest in several forms:

1) Cognitive Warning Signs
   - Diminished sense of purpose, accomplishment, or enjoyment of work
   - Intrusive thoughts or images of Participant’s traumatic situations
   - Difficulties with concentration and focus
   - Feelings of professional impotence or helplessness
   - Decreased sense of safety

2) Psychological/Emotional Warning Signs
   - Inability to maintain balance between empathy and objectivity
   - Emotional withdrawal from colleagues, friends and family
   - Feeling unappreciated, alienated, and isolated
   - Marked or increased countertransference issues with certain participants
   - Depression
   - Lower Frustration tolerance

3) Physical Warning Signs
   - Lack of energy or chronic fatigue
   - Increased somatic complaints (stomach aches, headaches, back pain, etc.)
   - Muscle tension
   - Palpitations and/or hypervigilance
4) Behavioral Warning Signs

- Impairment in day-to-day functioning including missed or cancelled appointments
- Frequent problems with punctuality
- Increased absenteeism from work
- Difficulty sleeping (insomnia or hypersomnia)
- Increased isolation

Compassion fatigue is also considered a form of *secondary traumatic stress* and *vicarious trauma*. Researchers coined these terms after recognizing that individuals in helping professions were often affected profoundly by their exposure to indirect trauma. They can include preoccupation with absorbing trauma and emotional stresses of others. Symptoms of compassion fatigue are similar to those of burnout, but the onset is faster with a better opportunity to recover. Compassion fatigue cannot simply be dismissed as it may eventually lead to burnout.

Burnout is generally subtle, gradual and can lead the Life Coach to believe they are not meant for or capable of this type of work. Burnout can drastically inhibit one’s ability to coach participants, can actually damage the participant and the peer relationship, and in severe cases can cause the Life Coach to leave the field. The work of the Life Coach requires a great deal of emotional investment. Therefore, it is important to bring the mind and body back to a neutral, calm and restful place. Life Coaches are at high risk for burnout when are not able to maintain a balance between the identity of a “helper” and the identity of being “human”. Life Coaches must remember that they are “human helpers”. They must address the “human” aspect as priority in their lives and in their own recovery. Avoiding engaging in self-care will lead to burnout.
Life Coaches cannot expect themselves to give to participants if their emotional and psychological states leave them with nothing to actually give. It is easy to become emotionally “bankrupt” if the Life Coach does not develop and utilize techniques for stress managements, time management, leisure, relaxation, and personal renewal. It is vital that Life Coaches are able to quickly recognize symptoms of burnout. Warning signs for burnout are similar to compassion fatigue and may also include having the ability separate oneself from work; having the inability to enjoy leisure or free time and instead spending that time doing, or thinking about, work. Burnout generally occurs in several stages:

1) Enthusiasm - any of various forms of extreme devotion, usually associated with intense emotionalism and tendency to overly identify with participants.
2) Stagnation - a failure to develop, progress, or advance including diminishment of expectations; personal discontent begins to surface.
3) Frustration - a feeling of dissatisfaction, often accompanied by anxiety or depression, resulting from unfulfilled needs or unresolved problems
4) Apathy - absence or suppression of passion, emotion, or excitement; lack of interest in or concern for things that others find moving or exciting. This is characterized by listlessness or depression.
Compassion fatigue and burnout will hinder professional capacities if not addressed. There are many ways to prevent and possibly counteract compassion fatigue and burnout:

- Build and use a strong support network. Make time to meet with them on a regular basis.
- Request a debriefing from the Program Director after a critical event if needed.
- Find healthy ways to decompress. Put into practice the Emotion Regulation Skills taught to participants as their Life Coach.
- Reduce trauma inputs: be aware of the amount of traumatic or triggering material absorbed while watching the news, television shows, movies or reading.
- Dedicate a specific time of each day to avoid engaging in helping-related work and instead, focus on leisure.
- Respect personal boundaries and limitations by learning to say “no” when considering starting a new article, book chapter or taking on extra responsibilities if not in a position to effectively and responsibly do so at the present time.
- Routinely assess personal state of well-being
- Keep all supervision appointments and receive supervision regularly, discussing concerns. Here, colleagues, supervisors and mentors can shed light on the situation and provide additional perspective.
- Receive individual counseling when needed in order to manage any difficult feelings that are being experienced.
- Engage in enjoyable activities that relieve stress.
- Balance work with other activities that provide opportunities for growth.
- Arrive to work on time and leave on time.
- Maintain healthy boundaries, focus on and maintain a whole health approach to personal recovery.

Practicing these and other self-care strategies will help the Life Coach personally and professionally. Without them, the Life Coach is unable to perform their essential responsibility of modeling recovery to each participant.

**Transference and Countertransference**

Within a coaching relationship, unchecked transference can hinder the ability to hold positive regard and a non-judgmental position and research has found it is often the cause of the deterioration of a coaching relationship.

Transference and countertransference are two related psychological processes. Transference occurs all the time in everyday interactions and is where we may be reminded of someone in the behavior of others or where previous memories are triggered. Countertransference is a specific reaction by the Life Coach to the Participant’s transference. Here are some examples to help illustrate:

**Transference**

- I have the strongest sense at this moment that my boss is just like my beloved father.
- I experience the same emotions towards a team colleague that I felt towards my brother, with whom I competed.
- My current work situation feels just like a traumatic period at school in my teenage years.
**Countertransference**

- Giving longer meetings than is useful to the participant
- Never challenging the participant for fear of losing her love
- Avoiding confrontation out of their own fear of anger
- Unconsciously using the participant’s dependency to feel powerful
- Fulfilling their needs for intimacy
- Giving unnecessary advice out of a need to be an authority
- Overvaluing the participant’s progress for her own success

The focus for most of the literature on transference and countertransference in mentoring and coaching is on identification that transference and countertransference is occurring, rather than on methods of managing it.

Practical ways to help manage transference and countertransference

From a review of the literature it is clear there are a number of ways to more actively attend to these processes, which increases the life coach’s choice about how or when to manage them. The factors that help manage countertransference in coaching are: Empathy, Self-insight, Conceptual ability, High life coach self-integration (i.e. the less unresolved inner conflicts the life coach has) and Low life coach anxiety.
Three practical steps Life Coaches might take to attend to transference and countertransference would be:

1) Increase your own awareness of when it is occurring.
   ➢ Ensure you are aware of own countertransference.
   ➢ Attend to participant transference patterns from the start.
   ➢ Notice resistance to coaching.
   ➢ Pick up on cues that may be defenses.
   ➢ Follow anxieties, then spot feelings and wishes beneath those anxieties.

2) Reflect
   ➢ Self-reflection, the development of the inner supervisor and coaching supervision all increase life coach self-insight, resolve inner conflicts and reduce coach anxiety. Additionally, research shows supervision in particular is an important method in increasing awareness of the Life Coach. In psychotherapy the therapist must have worked on their own psychological history in order to be clear what their own response is and what is their participant’s.

3) Develop ‘in the moment’ techniques
   ➢ If noticed during meetings with a Participant, use centering techniques, such as mindful breathing to reduce the likelihood of countertransference occurring.
**Self-Disclosure**

With appropriate boundaries in place, the value of experiential knowledge is manifested through disclosure. Experiential knowledge refers to the knowledge base of the Life Coach, which is derived from actual life experience. Self-disclosure builds trust and credibility. There may be challenges posed to the relationship by disclosure. It creates a form of intimacy that could defy boundaries if the Life Coach is not careful.

Disclosure may also indirectly communicate a challenge of “You can do it, too”. Life Coaches must take time to orient the Participant to disclosure. Sharing personal stories must be timely, focused and selective to the Participant’s comfort, situation and needs. Self-disclosure is used only to inspire, not vent. Life Coaches and Peer Supporters are valued for their skills and experience in recovery and wellness. The power of self-disclosure lies in vulnerability, empathy, authenticity and honesty. Disclosure supports solidarity, but at the same time risks shifting focus from the Participant and can elicit role reversal.
Conclusion

Summary
The It’s My Life Program is designed to help individuals with SMI to build networks of friends and intimate relationships, thus creating a strong social support system. This in turn helps the Participant to become an active member of the community and feel less isolated which also helps to increase self-esteem and self-worth, improving overall social functioning. The increase of overall physical health has shown to decrease the need for hospitalization as well as avoiding premature death. Savings in the reduction of emergency services, increased overall health, and lowered re-hospitalization rates makes this an affordable service for managed care and state funded programs. It is highly relevant to any whole health approach to behavioral health.
Quotes from Participants

“It brings tears to my eyes when I think about this program. It was a revival. Going to Starbucks for the first time was a big treat.”

“I am more confident to speak with people that I don’t know. I’ll introduce myself and talk with them. I used to wait for people to come to me. Now I start the conversation.”

“The program helps me to be a little more confident. The friendships I have now are firmer since starting this program.”

“The program has taught me that I deserve to be loved.”

“I get out more than I used to. The program helped a lot for me to be involved in the community.”
Quotes from Participants

“This was a really nice program. I enjoyed the money to buy beads to make jewelry for my friend. It is nice to have money to spend on my friends.”

“I am grateful for the friendship of the coaches, their patience, and the financial support.”

“A day without people is a day without growth. This program helps me to grow.”

“This is better than therapy. Confucius said, “I do, therefore, I understand.” This was a program of doing and understanding. I have learned about small talk and am now a bit more assertive.”

“The program has been eye opening, confidence building, and fun.”
Quotes from Participants

“I am very encouraged by all at MHA. It has a positive impact on my life. It gives me hope. This is one of the best things that has ever happened to me. I will continue to move forward.”

“This program is the best. I am truly thankful for the staff. I am much stronger when I face challenges.”

“It has helped me to reach out and connect with other people. I love the program; it is like a dream come true. I am learning new things about myself and others.”

“It’s a wonderful way to get out of isolation and start meeting new friends.”

“I would tell my friends about the program because it’s a wonderful way to get out of isolation and start meeting new friends.”
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Appendix

(Includes handouts and worksheets used during the program)